



**MINUTES
BUDGET WORK SESSION
FAIRFIELD COUNTY COUNCIL
MARCH 23, 2021**

Present: Moses Bell, Shirley Greene, Mikel Trapp, Timothy Roseborough, Cornelius Robinson, Clarence Gilbert, Council Members; Jason Taylor, County Administrator; Laura Johnson, Assistant County Administrator; Patti L. Davis, Clerk to Council.

Absent: Doug Pauley.

Others Present: Anne Bass, Beverly Mozie, Brad Caulder.

In accordance with the South Carolina Code of Laws, 1976, Section 30-4-80 (e), as amended, the following persons and/or organizations have been notified of the time, date and location of this meeting: The Independent Voice of Blythewood and Fairfield, The Country Chronicle and one hundred forty one other individuals.

I. CALL TO ORDER

Chairman Bell called the Work Session to order at 6:00 p.m.

II. APPROVAL OF AGENDA

Motion made by Council Member Trapp, seconded by Vice Chair Greene, to approve the Agenda. ***The motion carried unanimously 6-0.***

III. INVOCATION

Council Member Trapp led the invocation.

IV. ITEMS FOR DISCUSSION

A. FY 2021-2022 Budget

Chairman Bell began by thanking staff for the work that has been done on the budget. Early on, it was requested that Administration attempt to reduce the budget by 10-15%, and by first look, this is about a 3.98% reduction. The work Council will be doing tonight is very serious, and he asked each Council Member to take this seriously because we have a responsibility to the citizens of the County. As Chairman Bell stated last night in the Regular Meeting, in 2016 \$4,060 was taken from fund balance; in 2017, \$2.5M; 2018 \$2.9M, 2019 \$4.2M and then \$5.2M in 2020. He brings this up because the County is going in the wrong direction. Currently, for the projection of this budget, the revenue

is only 90% of the expenses, and the County cannot sustain a budget such as this. This problem will not be solved in one year. There is a projection of \$3.5M from fund balance this year, and this is without purchasing any cars for the Sheriff's Department, no ambulances and no fire trucks. Chairman Bell then turned the meeting over to Mr. Taylor. Mr. Taylor stated typically the process begins with a reading of the Administrator's budget letter, which essentially sets the tone and the direction of the budget as it has been prepared to present to Council. Mr. Taylor stated much of what is included in his budget letter echoes what Chairman Bell just said. Mr. Taylor then read the budget letter into the record (Exhibit A).

Mrs. Bass began by stating usually the report is gone through by department; however, in discussing with Chairman Bell his expectations for this meeting, department heads were not invited to attend. However, when Administration met with the departments, they were instructed to come to the table with reductions, and all departments did this. In addition, the Administration staff has identified additional reductions. Mrs. Bass, therefore, will start with these reductions and then follow with a discussion of the departments.

Mrs. Bass showed an illustration of a trend (Exhibit B) that has been seen over the past few years from 2017 to 2020 (actual), 2021 (adopted budget) and 2022 (what is being presented). There was a spike in 2018, but this was directly related to the Emergency Room opening where the County had to place \$4M in escrow. This escrow is still there, it has not been spent, but it must be held for a certain amount of time. 2019 was a pretty level year; however, in 2020, the revenues started to trickle back down although expenses continued to rise. The chart also shows the actual from 2021 with about \$24M in revenue, about \$20M in expenses with about 3-1/2 months to go in the fiscal year. Mrs. Bass then went over figures including revenue without fund balance, budgeted use of fund balance and total revenue and expenditures. The use of fund balance is reducing, but we still have some work to do.

- The major changes reflected in this draft are:
 1. Current taxes (utilities and State business personal) with a combined decrease of \$1,275,000. About three years ago, this was about \$1.5M and it plummeted when construction was stopped. There was a construction city on the ground at the nuclear site and property taxes were being paid on this. However, all the heavy construction equipment was moved, and this resulted in the reduction.
 2. Local Government State Aid with an increase of \$155,000 and EMS Medicaid Collections by \$200,000.
- Major expense reductions included in first reading draft:

1. All departments were asked to bring operating reductions to the table when meeting with Administration and Finance.
 2. Finance, working with HR, was able to reduce the amount budgeted for retiree insurance since the true cost is now known.
 3. Funding suspended on open positions and longevity removed. The hope is this will not be forever, but the positions will be held for right now.
 4. No capital, except two roof replacements. Chairman Bell inquired if one of the bridges will be with grant money. Per Mr. Taylor, the County has three bridges to be repaired, one on Valencia which is grant covered completely, and on the others, an evaluation was being made to put in culvert pipes instead of the bridge structure to try to save money. Per Mr. Taylor, when bridges are reviewed, we are looking to see if it actually serves people and/or emergency vehicles.
- Expense increases included in first reading:
1. Property and liability increase of at least \$141,000.
 2. Workers' Compensation budget increase of \$142,443.
 3. SCRS and PORS increase %, estimated cost of \$147,443.
 4. Increase as needed cook at the Detention Center to full time to follow a jail standard (\$21,009).

Mrs. Bass then transitioned into discussing how to close the remaining gap with the use of fund balance of \$3,511.267. Some things that can be done with regard to revenue (Exhibit C) include:

- A millage increase has not been done in about five or six years. The average mil will generate approximately \$148,786. If the general fund was increased by about 5 mils, this would generate \$743,835.
- The cost of 1 mil on a house valued at \$100,000 would be \$4.00 for a primary residence and \$6 for a non primary residence.
 - If the County increases by 6 mils (5 for the general fund and 1 for the Library), the tax on a home valued at \$100,000 will be either \$24 or \$32.
- Billing to the Town and the School District for trash and use of the detention center. This should generate approximately \$200,000.
- Adjust vehicle to FY 2020 actual of \$7,960.
- Adjust Clerk of Court fines/fees based on current actual of about \$25,000.

Mrs. Bass then discussed expense decreases, including the following:

- Roof replacements (2) in the amount of \$530,000. Per Mr. Branham, it will be hard, but he can hold off on this if absolutely needed.
- Remove discretionary agency allocations in the amount of \$574,599.
- Per Mrs. Bass, the special revenue fund (201 and 202) is where some of the State accommodations tax comes from, and that is used for tourism promotion and tourism related items. The cost of the website can be moved to this account because we are doing our own advertising. This would be in the amount of \$67,140.
- Road maintenance supply reduction in the amount of \$175,000.
- Reduce some of the engineering in general operating fund by about \$100,000.
- Reduce grant match and if need arises, prepare ROA. This would total \$200,000. The ROA would then be evaluated to see where we are at the time of the request.
- Furlough for one week over the course of the fiscal year (\$275,000).
- Suspending/reducing use of temporary personnel funding (\$482,578). These would be as needed employees in an attempt to stay away from any full-time changes.
- Internal position audit (\$179,765). Mrs. Bass and Mr. Caulder reviewed positions and found some additional savings with budgeted positions that are not filled.
- Personnel request – Sheriff. This is an additional expense in the amount of \$66,725.

This total comes out to be \$2,517,357. With adding in the additional revenue in the amount of \$976,795 and subtracting the expense reductions in the amount of \$2,517,357, this brings the use of fund balance to \$17,115.

This totals around \$976,795 in additional revenue. Chairman Bell inquired how many votes would be required to increase the millage. Per Mrs. Bass, she received an opinion from Mr. Boykin, and this vote would require a majority as long as it is within the limit allowed. There are around seven exceptions to go beyond the limit, and that would require a 2/3 vote. However, the County would not qualify for any of those exemptions. Per Mrs. Bass, it is allowable to go back for three years of unused millage. Since the millage has not been increased in five or six years, there is plenty of room to increase within our limit. Mr. Taylor inquired if the County went down in millage in the recent past, and Mrs. Bass believes that was when the local option sales tax was presented. It was presented as a negative mil, and that really was not appropriate because it is a true tax credit.

Council Member Trapp inquired if Administration has looked into cutting positions, because it appears the County will be in the same shape next year. Per Mr. Taylor, Administration did look into this. With certain positions, such as the Recreation Director, this position was not filled. Basically, an interim Director was appointed with some of the duties pushed down to others in the department. However, we will probably need to look at cutting positions. The budget probably will be balanced this year, but this is not a realistic budget to move forward with next year. This would be worse because, at some point, the County will need another fire truck or an ambulance, etc. Council Member Trapp also inquired if the capital accounts have a fund balance. Per Mrs. Bass, some do contain a balance. Council Member Trapp requested a copy of the fund balance for each capital account. In addition, Council Member Trapp requested a list of all employees, positions and salaries over \$50,000. Mr. Caulder has received this request but did not have time to have it ready for tonight's meeting. Vice Chair Greene inquired concerning the discretionary agency allocations. Per Mrs. Bass, some of these, such as the Public Defender, the Solicitor and others, are not necessarily discretionary. Mrs. Bass will send this information to Council. Per Mr. Taylor, this is the biggest area for cuts and inquired if Council had questions or needed additional information. Mrs. Bass then listed the accounts that are not discretionary: Central Midlands COG (membership fee), S.C. Central Alliance, Health and Human Services (funds indigent care), Public Defender, S.C. Association of Counties, I-77 Alliance and the Solicitor. The Chamber of Commerce, Olde English District and the Railroad Museum come out of fund 201 or 202. We will also be moving some of the cost of advertising (website) to these funds. Council Member Robinson inquired if Midlands Tech is considered the Promise Program. Mrs. Bass stated the Promise Program is budgeted in the General Operating Account. Midlands Tech is on the discretionary list, but the Promise Program was increased to \$100,000. Only \$20,000 to \$30,000 has been used for the Promise Program in these start up years. Chairman Bell inquired if Midlands Tech will be able to use the money in any other way than the Promise Program. Per Mr. Taylor, they would not as the Program is currently set up. Council Member Robinson inquired how the Rescue Squad will be cut. Per Mr. Taylor, he does not enjoy cutting any of these, but there have been discussions to try to roll them into the Fire Service in some manner. This plan is not fully developed yet. The Rescue Squad has a reserve right now. Chairman Bell stated as we look at the list of agencies, we do not want to cut all the agencies that serve people. If we do so, we need to do them equally. Chairman Bell asked for Mrs. Bass to print and send the PowerPoint to Council Members. Council Member Trapp inquired concerning the hospital escrow. Per Mr. Taylor, we have to maintain

\$4M in escrow. When Providence removes \$1M, the County has to replace this and keep it at \$4M. This is a 10-year contract, so once year 7 or 8 is reached, it will start reducing to \$3M, then \$2M, etc. This fund also has its own millage. Chairman Bell also questioned the 2% increase for animal control. Per Mr. Taylor, a lot of donations are made to animal control. Some of the increase may be due to these donations. Per Mrs. Bass, this past year, there was probably over \$40,000 in donations. This is not budgeted because donations are not guaranteed. Once those donations come in, Mr. Innes purchases medical supplies and medical services, and this is usually what the donations go toward. Chairman Robinson inquired when funds should start coming in for the new businesses. Per Mr. Taylor, most will hit in 2023. Council Member Roseborough inquired concerning the Dominion tax revenue. Per Mrs. Bass, this is listed in our utilities taxes. Chairman Bell stated we really need to do something, and looking at 5 mils, we can no longer just continue to use fund balance. Chairman Bell also stated possibly we could hold off on building the River Road fire station and instead do the roof work. Per Mr. Taylor, these include the roofs on DSS and the Airport. The Airport roof can be held. However, the DSS roof has been put off several years already. Chairman Bell also inquired concerning the trucks that would be at the River Road station. Mr. Taylor suggested to have Mr. Pope at the next Budget Work Session to further discuss this. Chairman Bell also inquired if cuts were made to road maintenance. Mrs. Bass stated this was cut about \$175,000 which would reduce this fund to \$225,000. Chairman Bell stated citizens feel they get three things: Fixing roads, recycle center and some recreation. Some serious cuts have to be made, but we have to think about who is paying the bills. Mr. Caulder feels we can be more efficient with these materials which should result in a savings. Also, the positions discussed by Mrs. Bass and included in the budget packet, no positions were filled and these are all vacant positions. These have been evaluated all year to determine if they really need to be filled. Some full-time positions were scaled back to part-time when employees have left. All departments have been asked to evaluate any employee needs. The furlough consists of one week without pay resulting in a cost savings of \$275,000. Mr. Caulder would like for the employees to be able to take this one day at a time instead of the whole week at once. A lot of temporary personnel funding was either suspended or reduced. One department included in this is solid waste, and this would be closing the recycling centers for two 12 hour days. Council will have to discuss the days to close. Per Mr. Taylor, Mondays and Wednesdays were discussed. Mr. Caulder stated having worked in this department, Monday is the slowest day as far as customers coming in but the busiest day for the staff to clean up. It is hard for the employees to work between people coming in on Monday's.

Mrs. Bass then went through the departments showing increases and decreases (Exhibit D). Every department was asked to think about what could be cut before meeting with Administration. Some had slight increases but most had decreases. Retirement went up for everyone. Small departments may show an increase, but this is probably just retirement.

- 100-003 County Administration. Slight increase representing retirement and some staff changes with regard to the receptionist.
- 100-004 Finance. Decrease representing change to workers in the department.
- 100-005 Human Resources. Decrease from safety and office supplies.
- 100-006 Purchasing. Decrease due to restructuring the department. This department is now a part of the Finance Department.
- 100-007 Data Processing. Slight decrease related to supplies and equipment.
- 100-008 General Operating. Increase due to big items such as retirement, P&L, etc.
- 100-009 Tax Assessor. Decrease due to full-time position suspended.
- 100-010 Delinquent Tax Collector. Decrease due to shifting of the tax sale. A company was used which helped to simplify the process.
- 100-011 Building Maintenance. A little increase in a large department related to ongoing maintenance of buildings.
- 100-012 Community Development. Decrease due to an unfunded position and engineering that had been budgeted in this department but will now be in general operating. Council Member Trapp inquired if the engineering was a salaried position. Per Mrs. Bass, some contract engineering had been budgeted for projects, but this is also budgeted in general operating. It was all moved under general operating instead of having it split between two departments. The unfunded position is a code enforcement officer.
- 100-013 Vehicle Maintenance. Decrease due to unfunded position.
- 100-014 Economic Development. Decrease due to reduction of engineering and professional services. Council Member Trapp inquired if the assistant position will be funded. Per Mrs. Bass, this will not be funded. Any vacancy during this time frame was not funded.
- 100-015 Detention Center. Reduction due to two unfunded officer vacant positions. Chairman Bell inquired of the requirements for a certain number of workers. Per Mrs. Bass, the department is able to meet those requirements. The decrease also includes the requirement of the cook being full-time. It is a net decrease in the whole department.
- 100-016 Road Maintenance. Reduction due to an unfunded driver. Supplies were also reduced.

- 100-017 Solid Waste. Small increase with retirement.
- 100-018 Animal Control. Slight increase but donations should offset this.
- 100-019 Probate Judge. Slight increase. This department has a small staff, so retirement will show up. The Probate Judge also needs a cabinet for storage for permanent documents.
- 100-020 Tax Auditor. Slight increase due to retirement.
- 100-021 Treasurer. Slight decrease with constricting temporary help and other cost saving measures.
- 100-022 Clerk of Court. Slight decrease.
- 100-023 Coroner. Increase due to the office assistant also being a Deputy Coroner. That employee also gets the stipend. This was also the Coroner's second term, so the salary was equaled back up.
- 100-024 Sheriff's Department. This is an increase. There are open positions that will not be filled, and this is in the list of options.
SRO's: The main contract is with the Fairfield County School District and the STEM school also got a grant toward this. Reimbursement is received from both schools to offset this cost.
- 100-027 Magistrate.
- 100-028 Election Commission. Voter Registration had a significant decrease. Election staff was reduced due to this not being a major election year. This will fluctuate from year to year depending on what kind of election is coming up.
- 100-030 Social Services. Slight decrease.
- 100-031 Veterans' Affairs. A slight increase related to retirement. The Director's salary is budgeted and has been vacant for a while.
- 100-033 Airport. Slight decrease in tightening up on supplies.
- 100-034 Emergency Management. Decrease with a vacant telecommunicator position along with other decreases.
- 100-035 County Allocations. This is one of the areas with opportunity for reduction.
- 100-036 Parks and Recreation. Decrease with unfunded position.
- 100-037 General Fund Distribution. This is reduced due to not making any transfers to the capital funds.
- 100-056 Transit. This department gets a lot of grant funding. The funding from grants still remains in account 206. They file with Medicaid, so they do recover some revenue.
- 100-101 EMS. Decrease of about \$430,000 with unfunded positions and the temp budget being reduced.
- Fire Services. 100-102-021 with some increase.
- 100-149 Museum. Increase due to retirement.
- 100-150 Soil and Water Conservation. Increase due to retirement.

Per Mrs. Bass, overall in the total general fund, there is a net decrease of about 6.61%.

- 201 and 202 Tourism promotion and Tourism related. This includes State accommodations taxes. Funding for the Olde English District, the Railroad Museum and the Chamber of Commerce are funded from this. The website is being taken out of general fund and moved into this account, which is about \$67,000.
- 205 Sheriff Child Support. This position is vacant but is budgeted.

Chairman Bell inquired concerning the Rescue Plan and if the County will be receiving funding. Per Mr. Taylor, he believes this will be \$4.2M with \$2.1M distributed each year. However, the details are not known yet as to how it can be spent. Sometimes when this type of funding is received, things such as furloughs cannot be done. At this time, only numbers have been released. Chairman Bell also inquired concerning the one-time State funds referred to by Senator Fanning. Mr. Taylor stated there have been requests made for this funding.

- 206. This is the portion of Transit that is funded by the S.C. Department of Transportation. There is a capital request which should be funded entirely by grants.
- 210 and 211. Grant funds for used oil and tire recycling.
- Railroad track maintenance is funded for \$15,000 each year. The intent is to build up fund balance so when the need for a track repair presents itself, the money is already there. Per Mr. Taylor, we will need to do that this year. MLily is wanting to start using rail cars, so we will have to upgrade this.
- Clerk of Court 4D money. This is special revenue related to child support, and this funds a position.
- Victims' Assistance fund. This funds a position for Magistrate Court fines and fees.
- Vehicle Replacement fund. Nothing budgeted for this year.
- Capital Improvement fund of \$175,000. This represents \$125,000 for the Culvert Bridge and around \$50,000 of general things.
- Special Revenue Tariff money. This is tariff money related to 911. It is restricted in what it can be used for.
- Work Force Development Department. Grant funded.
- Special Planning Grants: \$50,000 for a regional planning grant solid waste collection grant. These are estimates, and if the grant

is not received, the project will not be done. This will be the same with the Sheriff's JAG grant.

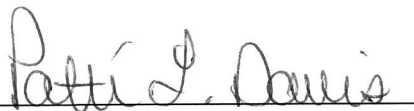
- Fairfield Forward. This is funded by Duke Endowment.
- 266. Medical Facilities. These are the medical buildings around the hospital that are rented out.
- 301. This is the payment of one bond and the next one coming in. Chairman Bell inquired if the rent for Mt. Zion is in this account. Mrs. Bass stated this is in the general fund. Discussion ensued concerning the upcoming bond payments.
- 530. Building contingency fund. This includes the two roof replacements. \$500,000 is for DSS and \$30,000 for the Airport.
- Walter Brown Industrial Park. Minimal maintenance for the grounds and lighting.
- Spec Building. This includes the budgeting for grading for a new Spec development.
- OldCastle. Retention pond, which is a part of the contract.
- 409 Road Program. This is where the road fee comes in, and this can be used to help fix County maintained roads.
- Water Sewer project went to 0 because of the purchase of the land.
- 413 and 414 Capital Project funds for Public Works and Solid Waste. No capital expenditures are budgeted.
- Spec Development. Grant money comes in for that development. Under 406 is where the Spec Building was sold and where that money resides. The County is getting grant money to redevelop another Spec Building, so this money has to be transferred out to bring the revenue into 416 to match the grant money. The grant portion is about \$660,000 and proceeds from the sale of the Spec Building will be used to go with the grant money. Chairman Bell stated we want to try to find a developer to assist with a product for industry. Mr. Taylor stated a process a lot of counties use is to partner with a private developer. The County provides the land, the developer comes in and builds the building and essentially the County "totes" the interest rate on it until it is sold. This is a cheaper way for a County to get another Spec Building built in order to market it.
- 507 General Fund Hospital Emergency. This has its own millage and generates the funds.
- 801 Library. Their costs of operation have gone up, and they have had to dip into their fund balance. Taxes are collected on behalf of the Library, and they are given an allocation quarterly. Probably for the last three years, they have had to dip into that.

They have now requested a millage increase which would put them in a spot where they probably would not have to request an increase in millage for another four or five years.

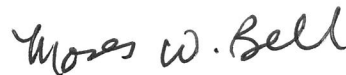
Chairman Bell stated Council has several decisions to make, such as expense decreases and a millage increase. Council will need to discuss this further. Mrs. Bass stated the special revenue funds were to be discussed at the next budget work session; however, those were covered tonight. She stated for the next session, any questions Council has can be dealt with. Council Member Robinson inquired if there are still matching funds in the account for municipalities. Mrs. Bass stated this is still included at this time. Mr. Taylor also stated this is something that can be looked at in the future with a Request of Action. Also, the sale of property, such as the Forfeited Land Trust, the old Behavioral Health Building and the hospital building, has not been addressed, and some of these may come through soon. The details on the rescue money is also needed. Chairman Bell also would like to look into a Community Development Block Grant for the up fit or weatherization of homes. Mr. Taylor stated this is usually on a fixed schedule in cycles with CDBG. This will be checked on and brought back to Council. Chairman Bell thanked staff again for their hard work.

5. **ADJOURN**

At 8:05 p.m., motion made by Council Member Trapp, seconded by Vice Chair Greene, to adjourn. ***The motion carried 6-0.***



PATTI L. DAVIS
CLERK TO COUNCIL



MOSES BELL
CHAIRMAN



Fairfield County Council

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JASON TAYLOR
County Administrator

LAURA JOHNSON
Assistant County Administrator

March 23, 2021

To: Fairfield County Council
From: Jason Taylor, County Administrator

Re: Budget Summary

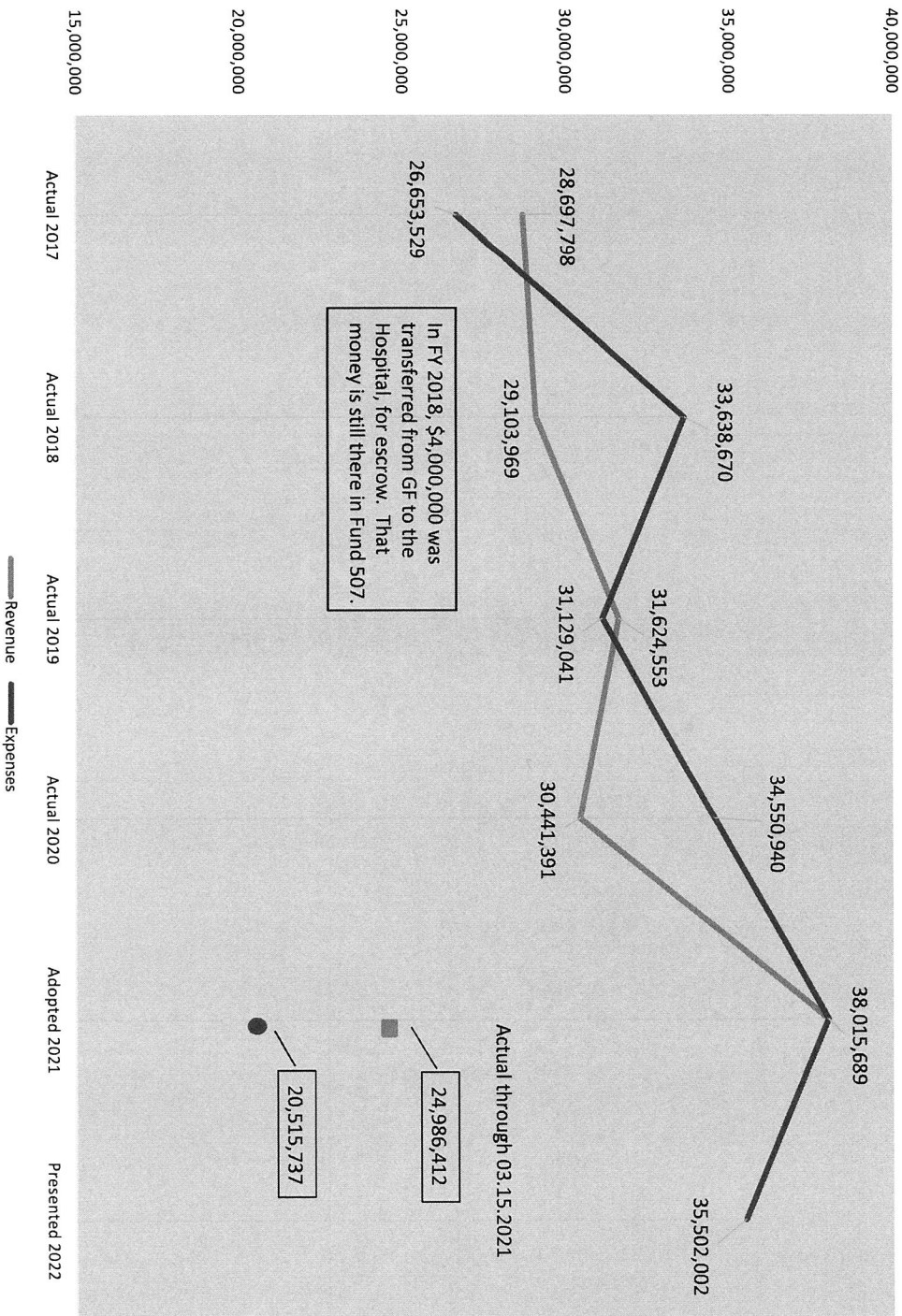
The upcoming budget we are presenting to Council this evening is “balanced” at \$35,502,002. However, I cannot recommend that this budget be passed by Council in its present form. As it stands now, the budget is only “balanced” because of the use of \$3,511,267 from fund balance to fill the gap between expected revenues of \$31,990,735 and the expected expenditures of \$35,502,002. While this method has been used extensively in the past by the County to bring expenditures and revenues in line, it is not sustainable.

Expenses cannot continue to exceed revenues. This was brought clearly into focus by last year’s audit, which indicated a drop of \$2,980,000 in combined revenues from the nuclear plant operations. While in the past when fund balance was used to balance the budget, it was often not spent. The decrease of what had been recurring revenue from VC Summer will no longer make that possible.

The budget presented has been stripped of almost all capital expenses, and pared down in recurring operating costs. While the County may get by one year of not funding capital needs, those needs will have to be funded in coming years. In order to do that, the County must focus on and find a way to cut its recurring operating costs. Administration and Finance will present to Council options to achieve the needed cuts in order to eliminate the use of fund balance in the budget.

It will be a hardship and a challenge to deal with the ongoing loss of nearly \$3,000,000 from the nuclear site, but the County has wisely invested in its Economic Development Program. Last year alone, \$625,000 in grant match was spent, which leveraged millions of dollars in state and private investment in the County. In the years to come, as those industries come on line, the County stands to reap millions in new tax revenues.

General Fund Revenue and Expense Trend



Fairfield County Council
Budget Reduction Options
For the Fiscal Year Ending 06.30.2022

Current Usage of Fund Balance in the General Fund		3,511,267
Millage Increase @ 5 mills - General Fund (148,767)	743,835	
Trash/Detention - Town and Schools	200,000	
Adj vehicle to FY2020 Actual	7,960	
Adj Clerk of Court Fines/Fees based on current actual	25,000	
Additional Revenue	<u>976,795</u>	2,534,472
Roof Replacements (2)	(530,000)	
Remove Discretionary Agency Allocations	(574,599)	
Move Website Cost to Fund 201/202	(67,140)	
Road Maintenance Supply Reduction	(175,000)	
Reduce Engineering in General Operating 100-008	(100,000)	
Reduce Grant Match-If Need Arises Prepare ROA	(200,000)	
Furlough - 1 week	(275,000)	
Suspending/Reducing use of Temporary Personnel Funding	(482,578)	
Internal Position Audit	(179,765)	
Additional Personnel Request - Sheriff	66,725	
Expenditure Reductions	<u>(2,517,357)</u>	17,115

Expense Annual Budget

	2021 Adopted	2022 Administrator
100-001 - General Fund,County Council	335,164	334,780
100-002 - General Fund,County Attorney	250,000	250,000
100-003 - General Fund,County Administrator	465,174	492,258
100-004 - General Fund,Finance	654,771	643,350
100-005 - General Fund,Human Resources	317,693	310,781
100-006 - General Fund,Purchasing	186,443	150,791
100-007 - General Fund,Data Processing	976,672	932,194
100-008 - General Fund,General Operating	4,519,763	4,933,689
100-009 - General Fund,Tax Assessor	438,568	402,073
100-010 - General Fund,Delinquent Tax Collector	202,358	192,394
100-011 - General Fund,Building Maintenance	1,062,291	1,079,323
100-012 - General Fund,Community Development	745,301	627,412
100-013 - General Fund,FTS-Vehicle Maintenance	399,973	328,990
100-014 - General Fund,Economic Development	372,034	293,483
100-015 - General Fund,Detention Center	2,210,417	2,092,593
100-016 - General Fund,Road Maintenance	1,750,482	1,582,639
100-017 - General Fund,Solid Waste	2,409,317	2,417,998
100-018 - General Fund,Animal Control	619,159	630,870
100-019 - General Fund,Probate Judge	206,264	213,427
100-020 - General Fund,Tax Auditor	181,023	183,004
100-021 - General Fund,County Treasurer	222,921	213,871
100-022 - General Fund,Clerk of Court	362,714	358,299
100-023 - General Fund,COC-Family Court	157,391	154,451
100-025 - General Fund,County Coroner	253,274	284,676
100-026 - General Fund,Sheriff Office	4,216,262	4,437,461
100-026-058 - General Fund,Sheriff Office,Sheriff SRO Contract	491,288	502,713
100-026-103 - General Fund,Sheriff Office,Sheriff SRO-STEM	62,691	62,102
100-027 - General Fund,Magistrate	568,723	586,510
100-028 - General Fund,Election Commission	-	-
100-029 - General Fund,Voter Reg/Election Comm	351,886	277,603
100-030 - General Fund,Dept. of Social Services	106,900	104,900
100-031 - General Fund,Veteran's Affairs	123,766	127,378
100-032 - General Fund,Delegation	19,000	19,000
100-033 - General Fund,Airport	138,382	125,604
100-034 - General Fund,Emergency Management	1,075,267	1,009,735
100-035 - General Fund,County Allocations	944,626	965,640
100-036-035 - General Fund,Recreation,Parks and Recreation	1,117,816	1,077,214
100-042 - General Fund,General Fund Distribution	3,031,507	1,109,358
100-056 - Transit	887,606	746,510
100-101 - General Fund,EMS	4,283,302	3,853,207
100-102-010 - General Fund,Fire Services-General Operate,Blackstock/Woodard	4,725	4,475
100-102-011 - General Fund,Fire Services-General Operate,Dutchman Creek	5,700	5,700
100-102-012 - General Fund,Fire Services-General Operate,Feasterville	5,460	5,210
100-102-013 - General Fund,Fire Services-General Operate,Greenbrier	7,675	7,675
100-102-014 - General Fund,Fire Services-General Operate,Jenkinsville	9,275	8,075
100-102-015 - General Fund,Fire Services-General Operate,Lebanon	7,050	6,400

t by Organization Report

Summary

\$ Inc (Dec)	% Inc (Dec)
(384)	0.00%
-	0.00%
27,084	6.00%
(11,421)	-2.00%
(6,912)	-2.00%
(35,652)	-19.00% Department restrcutured
(44,478)	-4.55%
413,926	9.00% WC and Liability increases
(36,495)	-8.00%
(9,964)	-5.00%
17,032	2.00%
(117,889)	-16.00% Unfunded position, removed engineering from this dept.
(70,983)	-18.00% Unfunded position.
(78,551)	-21.00%
(117,824)	-5.00%
(167,843)	-10.00% Unfunded position.
8,681	0.00%
11,711	2.00%
7,163	3.00%
1,981	1.00%
(9,050)	-4.00%
(4,415)	-1.00%
(2,940)	-2.00%
31,402	12.00% Added deputy stipend to assistant, 2nd term salary adjustment.
221,199	5.00%
11,425	2.00%
(589)	-1.00%
17,787	3.00%
-	
(74,283)	-21.00% Reduction in pollworkers, no major election in FY 2022.
(2,000)	-2.00%
3,612	3.00%
-	0.00%
(12,778)	-9.00%
(65,532)	-6.00%
21,014	2.00%
(40,602)	-4.00%
(2,452,149)	-81.00% Reduction in amounts transferred to capital funds.
	Transit was moved into the general fund in Feb. 2020. The amount covered by
(141,096)	15.90% the grant is moved into the special revenue fund 206.
(430,095)	-10.00% Unfunded positions.
(250)	-5.00% Individual firestations are basic utilities.
-	0.00% Individual firestations are basic utilities.
(250)	-5.00% Individual firestations are basic utilities.
-	0.00% Individual firestations are basic utilities.
(1,200)	-13.00% Individual firestations are basic utilities.
(650)	-9.00% Individual firestations are basic utilities.

Expense Annual Budget

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100-102-016 - General Fund,Fire Services-General Operate,Mitford	6,900	6,600
100-102-017 - General Fund,Fire Services-General Operate,Ridgeway	8,700	8,200
100-102-018 - General Fund,Fire Services-General Operate,Southeastern	4,500	4,200
100-102-019 - General Fund,Fire Services-General Operate,Hwy321 Substation	6,700	6,700
100-102-020 - General Fund,Fire Services-General Operate,Bates Cross Road Station	4,430	4,430
100-102-021 - General Fund,Fire Services-General Operate,Fire Services- General Oper	1,008,286	1,100,858
100-102-022 - General Fund,Fire Services-General Operate,COMMUNITY	7,800	6,900
100-102-023 - General Fund,Fire Services-General Operate,BLAIR	2,125	2,125
100-102-059 - General Fund,Fire Services-General Operate,Dutchman Creek Substation	1,350	1,350
100-102-118 - General Fund,Fire Services-General Operate,River Road	-	6,850
100-123 - General Fund,Quickjobs Training Facility	51,323	51,323
100-149 - General Fund,Historical Museum	119,233	120,092
100-150 - General Fund,Soil and Water Conservation Dist	36,268	36,558
Total General Fund	38,015,689	35,502,002
201-051 - Special Rev-Tourism Promo,Tourism Promotion	66,897	66,897
202-052 - Special Rev-Tourism Relat,Tourism Related	72,418	72,418
205-055 - Special Rev-SherChildSupp,Sheriff Child Support	28,011	44,416
206-056-000 - Special Rev-FTS,Fairfield Transit System,FTS-Administration	19,948	-
206-056-004 - Special Rev-FTS,Fairfield Transit System,FTS-Operations	63,959	81,866
206-056-005 - Special Rev-FTS,Fairfield Transit System,FTS-Title XIX Medicaid	-	-
206-056-006 - Special Rev-FTS,Fairfield Transit System,FTS-Pee Dee Contract	-	-
206-056-050 - Special Rev-FTS,Fairfield Transit System,Transit Capital	-	210,000
206-056-067 - Special Rev-FTS,Fairfield Transit System,RTAP Grant	-	-
206-056-104 - Special Rev-FTS,Fairfield Transit System,COVID-19	-	105,243
210-060 - Special Rev-Used OilGrant,Used Oil Grant	15,000	15,000
211-061 - Special Rev-Waste TireRec,Waste Tire Recycling	35,000	35,000
214-098 - Special Rev-RR TrackMaint,RR Track Maintenance	15,000	15,000
216-066 - Special Rev-COC IV-D,Clerk of Court-IV-D	64,157	65,545
220-070 - Special Rev-Victim Assist,Victim Assistance Fund	76,939	71,836
224-074 - Special Rev-Vehicle Repl,Vehicle Replacement Fund	708,222	-
225-075 - Special Rev-CapitalImprov,Capital Improvement Fund	494,397	175,000
229-079 - Special Revenue-911,911 Tariff	193,300	193,300
241-041 - Workforce Innovation/Ooport Act,WIOA- Adult	210,474	339,695
241-041-042 - Workforce Innovation/Ooport Act,WIOA- Adult,WIOA-Dislocated Worke	92,855	173,529
241-041-069 - Workforce Innovation/Ooport Act,WIOA- Adult,WIOA-Youth	477,907	689,225
244-045 - Special Rev-Planning Grants,Regional Planning Grants	-	50,000
249-049 - Sp Rev-SW Collection Pro,SW Collection Program	-	20,000
250-040 - Special Revenue-Sher JAG,Sheriff JAG Grant	-	11,000
254-093 - Fairfield Forward,Fairfield Forward	60,940	176,000
266-154 - Special Rev-Medical Facilities,Medical Buildings	105,737	176,402
301-091-010 - Debt Service,Bond Issuance,2010 Build America Bonds	1,006,060	-
301-092 - Debt Service,IPRB- GOB Bonds	241,124	1,263,786
404-141 - Capital Proj-Bldg Conting,Building Contingency Fund	344,724	530,000
406-142 - Capital Proj-WB Indus Pk,W. Brown Industrial Park	10,900	10,900
406-142-043 - Capital Proj-WB Indus Pk,W. Brown Industrial Park,WB Brown Spec Build	-	751,915
406-142-115 - Capital Proj-WB Indus Pk,W. Brown Industrial Park,Oldcastle APG South	-	300,000

: by Organization Report

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(300)	-4.00%	Individual firestations are basic utilities.
(500)	-6.00%	Individual firestations are basic utilities.
(300)	-7.00%	Individual firestations are basic utilities.
-	0.00%	Individual firestations are basic utilities.
-	0.00%	Individual firestations are basic utilities.
92,572	9.00%	
(900)	-12.00%	Individual firestations are basic utilities.
-	0.00%	Individual firestations are basic utilities.
-	0.00%	Individual firestations are basic utilities.
6,850	100.00%	New firestation.
-	0.00%	
859	1.00%	
290	1.00%	
(2,513,687)	-6.61%	
-	0.00%	
-	0.00%	
16,405	59.00%	
(19,948)	-100.00%	Grant funded portion of Transit.
17,907	28.00%	Grant funded portion of Transit.
-	0.00%	Grant funded portion of Transit.
-	0.00%	Grant funded portion of Transit.
210,000	100.00%	Grant funded portion of Transit.
-	0.00%	Grant funded portion of Transit.
105,243		Grant funded portion of Transit.
-	0.00%	
-	0.00%	
-	0.00%	
1,388	2.00%	
(5,103)	-7.00%	
(708,222)	-100.00%	No vehicles budgeted.
(319,397)	-65.00%	Minimal projects.
-	0.00%	
129,221	61.00%	Additional grant funding.
80,674	87.00%	Additional grant funding.
211,318	44.00%	Additional grant funding.
50,000		
20,000		
11,000		
115,060	189.00%	Additional grant funding.
70,665	67.00%	
(1,006,060)	-100.00%	Paid off.
1,022,662	424.00%	Due in FY 2022.
185,276	54.00%	Minimal projects.
-	0.00%	
751,915		
300,000		

Expense Annual Budg

409-146 - Cap Proj-County Road Prog,County Road Program	85,000	85,000
410-147 - Cap Proj-Water/Sewer,Water Sewer Project	1,800,000	-
413-128 - Cap Proj-Public Works,Capital Projects- Public Works	317,400	-
414-129 - Cap Proj-Solid Waste (Recycling),Capital Projects-Solid Waste	215,718	-
416-157 - Capital Proj-ED-Commerce Center,Speculative Development I	-	1,660,000
507-106 - General Fund-Hosp Emerg,Hospital Emergency	1,000,000	1,000,000
801-100 - Component Unit-Library,Library	609,183	706,479
Total All Other Funds	8,431,270	9,095,452
Grand Total	46,446,959	44,597,454

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-	0.00%	
(1,800,000)	-100.00%	No projects budgeted.
(317,400)	-100.00%	No projects budgeted.
(215,718)	-100.00%	No projects budgeted.
1,660,000		
-	0.00%	
97,296	16.00%	Additional funding requested, millage increase.
664,182	7.88%	
(1,849,505)	-3.98%	